

West Herts Hospital Charity

where your generosity is the difference...

Trust Board Meeting Thursday 4 May

Title of the paper	Discretionary Resources Policy
Agenda item	20b/48
Lead Executive	Louise Halfpenny - Director of Communications
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Executive summary (including resource implications)	<p>The way that discretionary resources are managed (raised, spent and accounted for) shapes how a charity works.</p> <p>The systems used must reflect the ethos and approach of a charity and support it to become effective at raising and disbursing discretionary resources.</p> <p>In moving West Herts Hospitals Charity from a reactive stance to becoming proactive, a new way of working is required to encourage fund holders and managers to use discretionary resources for best effect.</p> <p>At the heart of this paper is a drive towards a far more active and collaborative use of and approach to charitable funds. The paper also supports a single point of contact for other charities that are connected with the Trust.</p> <p>This is evolution not revolution but it is a significant step towards creating a more active and productive charity.</p> <p>This paper is linked to the strategy paper.</p>
Where the report has been previously discussed, i.e. Committee/Group	The need to revise some aspects of how discretionary funds are managed has been discussed (albeit briefly) at the previous two Charitable Funds Committee meetings.
Action required: The Board/Committee/Group is asked to approve the recommendation/business case/proposal.	
Link to Board Assurance Framework (BAF)	<input type="checkbox"/> PR1 Failure to provide safe, effective, high quality care <input type="checkbox"/> PR2 Failure to recruit to full establishments, retain and engage workforce <input type="checkbox"/> PR3 Current estate and infrastructure compromises the ability to deliver safe, responsive and efficient patient care

	<input type="checkbox"/> PR4a Underdeveloped informatics infrastructure compromises ability to deliver safe, responsive and efficient patient care – IM&T <input type="checkbox"/> PR4b Underdeveloped informatics infrastructure compromises ability to deliver safe, responsive and efficient patient care – Information and information governance <input type="checkbox"/> PR5a Inability to deliver and maintain performance standards for Emergency Care <input type="checkbox"/> PR5b Inability to delivery and maintain performance standards for Planned Care(including RTT, diagnostics and cancer) <input type="checkbox"/> PR7a Failure to achieve financial targets, maintain financial control and realise and sustain benefits from CIP and Efficiency programmes <input type="checkbox"/> PR7b Failure to secure sufficient capital, delaying needed improvements in the patient environment, securing a healthy and safe infrastructure x PR8 Failure to engage effectively with our patients, their families, local residents and partner organisations compromises the organisation's strategic position and reputation. x PR9 Failure to deliver a long term strategy for the delivery of high quality, sustainable care <input type="checkbox"/> PR10 System pressures adversely impact on the delivery of the Trust's aims and objectives PR6 – business continuity has been closed (incorporated into PR1)
WHHC objectives	Strategic objectives 1. Increase WHHC income 2. Improve the charity's effectiveness 3. Enable WHHC to become a proactive charity of choice 4. Comply with best practice, guidelines and be ready and able to adapt to changes.
Benefits to patients/staff from this project/initiatives The changes outlined will support a more active use of resources which will bring benefit to our patients and staff.	
Risks attached to this project/initiatives and how these will be managed These changes do not pose any significant risks. Risks will be managed via the Charitable Funds Committee acting on behalf of the Corporate Trustee.	