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**Trust Board – 3 December 2015**

***Report of the Finance & Performance Committee meeting on 24 November 2015***

**Presented by: John Brougham, Chair, Finance & Performance Committee**

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**1. Purpose**

1.1 This paper provides a summary of the items discussed at the following Committee:

- Finance & Performance Committee, 24 November 2015

**2. Items discussed**

2.1 The following items were reviewed and discussed:

- Month 7 finances and efficiency programme
- 2015/16 financial recovery plan and stretch target
- Financial stretch target and securing winter resilience funds
- Capital expenditure planning and risks
- ITFF funding application
- Service level agreements
- Finance and performance risks within the Corporate Risk Register
- Financial planning timetable
- Information management and technology report
- Integrated performance report
- Board Assurance Framework

**3. Matters escalated to the Board**

3.1 As a result of the disappointing performance in October, achieving the projected full year deficit of no more than £37.7m, which requires almost halving the H1 deficit of £24.6m to £13.1m in H2, has become even more of a challenge.

The majority of the meeting was spent on understanding the reasons for the higher deficit in the month, and the actions required to get back on track, given the current trajectory of a full year deficit in the region of £45m. In October, compared to forecast, revenue was lower, pay costs higher and cost improvements lower.

The imperative of driving significant ongoing improvement in the Trust's financial performance, in H2 and into next year and beyond, was reinforced.

The Committee recognised that the Executive Team were on a journey of embedding a culture of financial efficiency throughout the Trust, alongside the drive for clinical excellence, but that progress in many areas was much slower than planned.

It was agreed that the Executive Team would review again the actions needed to drive down the deficit and report back to next month's Committee. It was also agreed that the review should consider radical options as long as they do not jeopardise patient safety.

#### **4. Recommendation**

The Board is asked to note the summary.

**John Brougham**  
**Chair, Finance and Performance Committee**

**24 November 2015**