

## Appendix 1 - Statement of Comprehensive Income (I&E)

Current Month			Cumulative					Full Year Budget
Budget	Actual	Var	Budget	Actual	Var	PY Actual	YoY Growth %	Full Year Budget
3,560	3,620	60						
3,333	3,688	355	24,412	23,548	(864)			40,646
479	484	5	22,788	24,504	1,716			38,771
30,051	30,907	856	3,267	3,227	(40)			5,567
9,256	8,943	(313)	196,753	202,272	5,519			327,953
			63,601	62,591	(1,010)			108,012
<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
4,494	4,484	(10)	30,702	29,779	(923)	28,527	4%	51,238
6,840	7,109	269	46,761	47,642	881	49,282	(3%)	79,537
5,727	5,876	148	37,912	38,478	566	31,411	22%	63,482
988	956	(33)	6,790	6,476	(315)	6,228	4%	11,533
1,203	1,235	33	8,197	8,326	128	8,151	2%	13,968
3,220	3,003	(217)	21,292	20,049	(1,243)	18,760	7%	36,124
<b>22,473</b>	<b>22,663</b>	<b>190</b>	<b>151,654</b>	<b>150,748</b>	<b>(906)</b>	<b>142,359</b>	<b>6%</b>	<b>255,881</b>
90	71	(18)	629	648	20	648	0%	1,078
118	130	13	807	809	3	748	8%	1,397
<b>208</b>	<b>202</b>	<b>(6)</b>	<b>1,435</b>	<b>1,458</b>	<b>22</b>	<b>1,396</b>	<b>4%</b>	<b>2,475</b>
760	752	(8)	5,322	5,303	(19)	5,276	1%	9,123
1,695	2,053	357	10,201	12,171	1,970	10,934	11%	18,683
<b>2,455</b>	<b>2,805</b>	<b>349</b>	<b>15,523</b>	<b>17,473</b>	<b>1,951</b>	<b>16,209</b>	<b>8%</b>	<b>27,806</b>
<b>25,136</b>	<b>25,670</b>	<b>534</b>	<b>168,612</b>	<b>169,679</b>	<b>1,067</b>	<b>159,964</b>	<b>6%</b>	<b>286,162</b>
14,020	14,239	(220)	102,943	99,271	3,672	95,896	(4%)	173,864
574	2,119	(1,545)	2,065	10,709	(8,644)	4,575	(134%)	4,119
1,303	1,443	(140)	9,081	9,731	(650)	9,210	(6%)	15,564
2,065	2,066	(1)	15,449	16,157	(708)	15,421	(5%)	26,459
969	1,007	(38)	5,965	6,154	(189)	5,288	(16%)	9,882
1,002	967	35	6,989	7,077	(88)	6,640	(7%)	12,528
2,336	2,509	(173)	16,349	16,752	(402)	14,802	(13%)	30,309
<b>2,866</b>	<b>1,319</b>	<b>(1,548)</b>	<b>9,771</b>	<b>3,828</b>	<b>(5,943)</b>	<b>8,132</b>	<b>(53%)</b>	<b>13,438</b>
683	670	14	4,783	4,650	133	4,294	(8%)	8,200
97	(154)	251	680	424	255	555	24%	1,166
289	289	(0)	2,025	2,025	-	1,925	(5%)	3,472
<b>1,796</b>	<b>513</b>	<b>(1,283)</b>	<b>2,283</b>	<b>(3,272)</b>	<b>(5,555)</b>	<b>1,357</b>	<b>341%</b>	<b>600</b>
2,177	1,844	(333)	11,751	9,745	(2,006)			19,049
2,478	1,762	(716)	14,574	12,196	(2,377)			24,070
2,012	1,967	(45)	13,257	12,753	(504)			22,136
295	269	26	2,462	2,458	4			4,558
1,587	1,598	(11)	11,364	11,416	(52)			20,255
2,908	2,990	(82)	19,037	19,165	(128)			31,607
81	203	(122)	4,436	4,927	(492)			8,235
<b>1,796</b>	<b>513</b>	<b>(1,283)</b>	<b>2,283</b>	<b>(3,272)</b>	<b>(5,555)</b>			<b>600</b>

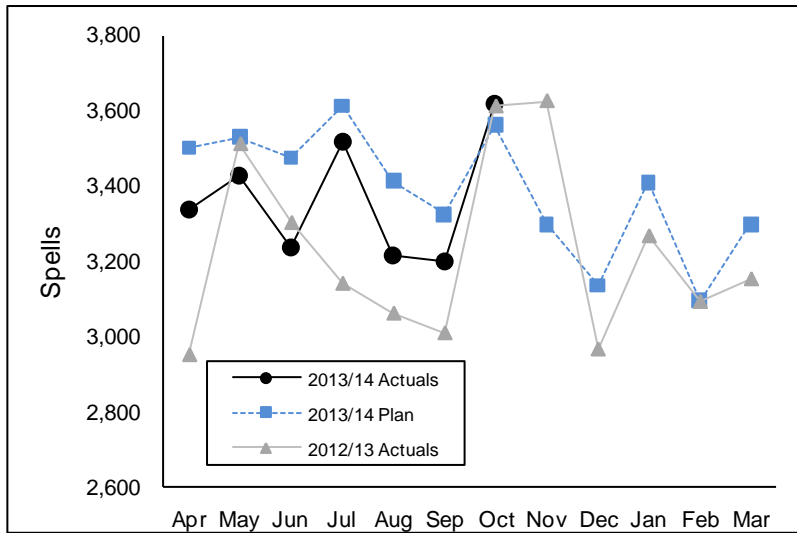
## Appendix 2 – EBITDA by Division for the 2013/14 financial year

£000s	In Month				Year To Date (Cumulative)			
	Plan	Actual	Variance	%	Plan	Actual	Variance	%
<b>Income</b>								
Medicine	9,294	9,802	508	5	62,805	64,434	1,629	3
Surgery	7,987	7,853	(135)	(2)	53,988	53,364	(624)	(1)
Women's & Children's	4,788	4,803	15	0	32,555	32,313	(241)	(1)
Clinical Support	1,386	1,432	46	3	9,304	9,538	234	3
Estates & Facilities	419	416	(3)	(1)	3,127	3,115	(12)	(0)
Corporate	672	753	81	12	4,637	4,680	42	1
Other	591	611	21	4	2,197	2,235	39	2
<b>Total Income</b>	<b>25,136</b>	<b>25,670</b>	<b>534</b>	<b>2</b>	<b>168,612</b>	<b>169,679</b>	<b>1,067</b>	<b>1</b>
<b>Pay</b>								
Medicine	3,966	4,654	(688)	(17)	33,935	36,398	(2,463)	(7)
Surgery	3,559	4,061	(503)	(14)	26,397	27,797	(1,399)	(5)
Women's & Children's	2,249	2,329	(80)	(4)	15,704	15,980	(276)	(2)
Clinical Support	2,230	2,285	(55)	(2)	15,514	15,528	(14)	(0)
Estates & Facilities	282	268	13	5	1,897	1,849	48	3
Corporate	2,715	2,761	(46)	(2)	12,478	12,429	49	0
Other	(407)	0	(407)	100	(917)	(0)	(917)	100
<b>Total Pay</b>	<b>14,594</b>	<b>16,359</b>	<b>(1,765)</b>	<b>(12)</b>	<b>105,008</b>	<b>109,980</b>	<b>(4,972)</b>	<b>(5)</b>
<b>Non-pay</b>								
Medicine	2,387	2,592	(205)	(9)	17,119	18,291	(1,172)	(7)
Surgery	1,951	2,029	(78)	(4)	13,017	13,372	(354)	(3)
Women's & Children's	527	507	20	4	3,594	3,581	13	0
Clinical Support	(549)	(584)	35	(6)	(3,749)	(3,532)	(216)	6
Estates & Facilities	1,724	1,746	(22)	(1)	12,594	12,682	(88)	(1)
Corporate	1,575	1,641	(66)	(4)	11,196	11,416	(220)	(2)
Other					61	61	0	0
<b>Total Non-pay</b>	<b>7,614</b>	<b>7,933</b>	<b>(317)</b>	<b>(4)</b>	<b>53,772</b>	<b>55,808</b>	<b>(2,036)</b>	<b>(4)</b>
<b>EBITDA</b>								
Medicine	2,940	2,555	(385)	(13)	11,751	9,745	(2,006)	(17)
Surgery	2,478	1,762	(716)	(29)	14,574	12,196	(2,377)	(16)
Women's & Children's	2,012	1,967	(45)	(2)	13,257	12,753	(504)	(4)
Clinical Support	(295)	(269)	26	(9)	(2,462)	(2,458)	4	(0)
Estates & Facilities	(1,587)	(1,598)	(11)	1	(11,364)	(11,416)	(52)	0
Corporate	(3,618)	(3,648)	(30)	1	(19,037)	(19,165)	(128)	1
Other	936	550	(386)	(41)	3,053	2,174	(879)	(29)
<b>TOTAL EBITDA</b>	<b>2,866</b>	<b>1,319</b>	<b>(1,548)</b>		<b>9,771</b>	<b>3,828</b>	<b>(5,943)</b>	

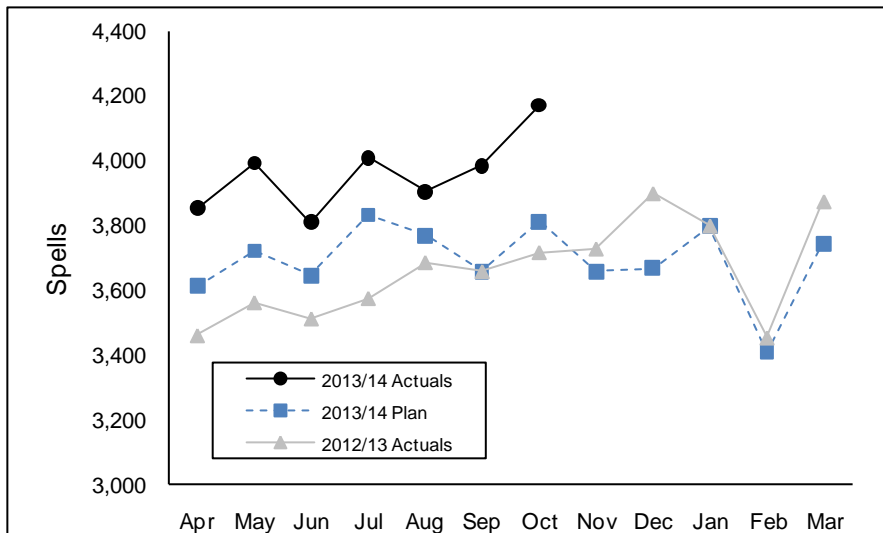
### Appendix 3 - Income compared to activity plan for the 2013/14 financial year

	Prior period actuals			Current period			Year to date		
	Jul	Aug	Sep	Actual	Budget	Variance	Actual	Budget	Variance
<b>Activity:</b>									
Non-elective (emergency & other non-elective)	3,526	3,412	3,544	3,688	3,333	355	24,504	22,788	1,716
A&E attendances	9,578	8,840	8,711	8,943	9,256	(313)	62,591	63,601	(1,010)
Maternity births	484	493	441	484	479	5	3,227	3,267	(40)
Outpatient attendances and procedures	30,763	26,240	28,128	30,907	30,051	856	202,272	196,753	5,519
Imaging for outpatients	5,247	4,534	4,589	5,216	4,763	453	33,470	30,847	2,623
Elective (IP / DC)	3,517	3,214	3,200	3,620	3,560	60	23,548	24,412	(864)
	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>	<b>£000s</b>
<b>Income:</b>									
Non-elective (emergency & other non-elective)	6,891	6,449	6,543	7,065	6,590	475	46,818	45,062	1,756
Non-elective threshold penalty	(351)	(401)	(479)	(612)	(465)	(146)	(3,128)	(3,181)	54
A&E attendances	951	897	1,020	956	988	(33)	6,476	6,790	(315)
Maternity -births	1,025	1,026	908	1,018	1,000	17	6,772	6,818	(46)
Maternity - pathways & attendances	1,330	1,284	1,230	1,279	1,295	(16)	8,775	8,827	(53)
Critical Care - adult and neo-natal	1,013	1,292	1,099	1,235	1,203	33	8,326	8,197	128
Outpatient attendances and procedures	4,118	3,472	3,730	4,141	3,964	176	26,801	26,054	747
Imaging for outpatients	426	389	398	456	468	(12)	2,902	3,031	(129)
Elective (inpatients & day cases)	4,521	4,052	4,132	4,484	4,494	(10)	29,779	30,702	(923)
Excluded high cost drugs	908	655	750	786	878	(92)	5,477	5,791	(313)
Other activity	1,939	1,714	1,680	1,929	1,865	64	12,616	12,288	328
CQUIN	487	449	452	471	477	(6)	3,238	3,213	25
Avoidable emergency readmission threshold	(300)	(898)	(407)	(361)	(284)	(77)	(2,821)	(1,938)	(883)
Contract penalties	(172)	(745)	(183)	(183)	0	(183)	(1,283)	0	(1,283)
<b>Total</b>	<b>22,786</b>	<b>19,636</b>	<b>20,872</b>	<b>22,663</b>	<b>22,473</b>	<b>190</b>	<b>150,748</b>	<b>151,654</b>	<b>(906)</b>

**2013/14 Elective Activity Actuals Compared to Plan**

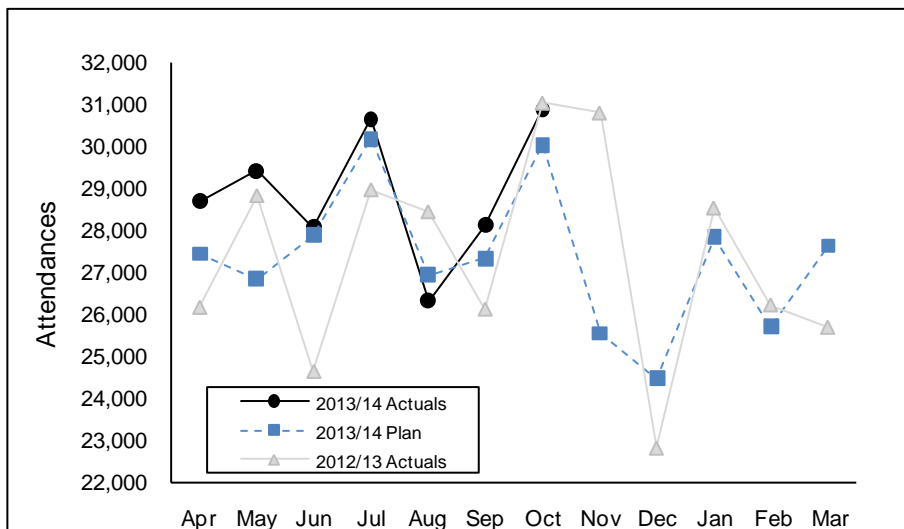


**2013/14 Non-Elective Actuals (including Births) Compared to Plan**



2012/13 activity has been adjusted to exclude non-birth maternity spells (in line with the revised 2013/14 tariff) to allow comparison with 2013/14.

**2013/14 Outpatient Activity Actuals Compared to Plan**



2013/14 actuals excludes outpatient radiology (treated as an outpatient attendance from 2013/14 onwards) to allow comparison between 2012/13 and 2013/14.

## Appendix 4 Pay- Analysis

Pay Group	Trend Of Actuals						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Admin Pay	1,901	1,916	1,953	1,938	1,992	2,035	2,051
Medical Pay	4,396	4,554	4,416	4,325	4,603	4,522	4,652
Nursing Pay	4,864	4,746	4,909	4,956	5,067	5,085	5,104
Other Clinical Pay	1,492	1,507	1,505	1,482	1,531	1,663	1,462
Other Non-Clinical Pay	147	163	183	158	172	143	154
Prof&Tech Pay	1,702	1,819	1,828	1,837	1,859	1,931	1,911
Senior Manager Pay	626	621	622	766	870	810	1,023
<b>Total Pay</b>	<b>15,129</b>	<b>15,327</b>	<b>15,417</b>	<b>15,463</b>	<b>16,096</b>	<b>16,190</b>	<b>16,358</b>

Spend type	Trend of Variance						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Admin Pay	91	87	47	67	38	(4)	(3)
Medical Pay	(136)	(293)	0	(17)	(281)	(167)	(88)
Nursing Pay	58	155	(17)	(154)	(241)	813	(15)
Other Clinical Pay	(78)	(95)	(98)	(150)	(164)	48	(89)
Other Non-Clinical Pay	(245)	(203)	(104)	297	(408)	(996)	(1,255)
Prof&Tech Pay	(33)	(141)	(173)	(164)	(193)	(291)	(218)
Senior Manager Pay	41	78	117	(35)	(195)	(68)	(96)
<b>Total</b>	<b>(301)</b>	<b>(412)</b>	<b>(228)</b>	<b>(156)</b>	<b>(1,445)</b>	<b>(665)</b>	<b>(1,765)</b>

Note: Other Pay includes unidentified CIP

Pay Group	Division	Trend Of Actuals						
		Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Admin Pay	Medicine	526	535	530	536	547	550	533
	Surgery	227	215	225	226	243	237	239
	Women's & Children's	152	148	154	144	148	146	152
	Clinical Support	129	130	130	133	142	128	130
	Estates &Facilities	46	44	45	46	44	47	46
Corporate	821	844	869	853	869	927	951	
<b>Admin Pay Total</b>		<b>1,901</b>	<b>1,916</b>	<b>1,953</b>	<b>1,938</b>	<b>1,992</b>	<b>2,035</b>	<b>2,051</b>
Medical Pay	Medicine	1,623	1,655	1,644	1,539	1,727	1,602	1,663
	Surgery	1,659	1,757	1,635	1,655	1,780	1,810	1,785
	Women's & Children's	601	617	634	620	598	600	641
	Clinical Support	461	470	454	442	449	450	499
	Corporate	52	54	50	69	51	60	63
<b>Medical Pay Total</b>		<b>4,396</b>	<b>4,554</b>	<b>4,416</b>	<b>4,325</b>	<b>4,603</b>	<b>4,522</b>	<b>4,652</b>
Nursing Pay	Medicine	1,998	2,011	2,055	2,080	2,175	2,253	2,200
	Surgery	1,378	1,275	1,356	1,335	1,350	1,299	1,390
	Women's & Children's	1,242	1,216	1,251	1,290	1,291	1,299	1,282
	Clinical Support	34	35	34	34	40	39	40
	Corporate	212	210	214	216	211	195	193
<b>Nursing Pay Total</b>		<b>4,864</b>	<b>4,746</b>	<b>4,909</b>	<b>4,956</b>	<b>5,067</b>	<b>5,085</b>	<b>5,104</b>
Other Clinical Pay	Medicine	697	711	680	685	734	784	738
	Surgery	345	349	364	364	349	419	274
	Women's & Children's	186	191	204	185	201	210	207
	Clinical Support	234	226	230	217	219	224	233
	Corporate	30	30	28	31	28	25	9
<b>Other Clinical Pay Total</b>		<b>1,492</b>	<b>1,507</b>	<b>1,505</b>	<b>1,482</b>	<b>1,531</b>	<b>1,663</b>	<b>1,462</b>
Other Non-Clinical Pay	Estates &Facilities	133	142	169	144	158	129	139
	Corporate	14	21	14	14	14	14	14
<b>Other Non-Clinical Pay Total</b>		<b>147</b>	<b>163</b>	<b>183</b>	<b>158</b>	<b>172</b>	<b>143</b>	<b>154</b>
Prof&Tech Pay	Medicine	122	128	127	126	153	142	131
	Surgery	179	274	258	247	270	323	313
	Women's & Children's	7	8	8	8	7	8	7
	Clinical Support	1,305	1,323	1,347	1,361	1,336	1,352	1,365
	Estates &Facilities	18	18	18	18	19	18	18
Corporate	71	67	71	77	74	89	76	
<b>Prof&amp;Tech Pay Total</b>		<b>1,702</b>	<b>1,819</b>	<b>1,828</b>	<b>1,837</b>	<b>1,859</b>	<b>1,931</b>	<b>1,911</b>
Senior Manager Pay	Medicine	67	73	53	48	78	66	74
	Surgery	37	37	37	38	127	56	59
	Women's & Children's	50	52	43	48	41	42	40
	Clinical Support	27	25	22	22	22	19	18
	Estates &Facilities	50	35	28	68	62	81	64
Corporate	395	399	440	543	541	547	768	
<b>Senior Manager Pay Total</b>		<b>626</b>	<b>621</b>	<b>622</b>	<b>766</b>	<b>870</b>	<b>810</b>	<b>1,023</b>
<b>Grand Total</b>		<b>15,129</b>	<b>15,327</b>	<b>15,417</b>	<b>15,463</b>	<b>16,096</b>	<b>16,190</b>	<b>16,358</b>

Division	Trend of Actuals By Division						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Medicine	5,032	5,114	5,088	5,013	5,414	5,397	5,340
Surgery	3,825	3,907	3,874	3,866	4,119	4,144	4,061
Women's & Children's	2,239	2,233	2,293	2,295	2,286	2,305	2,329
Clinical Support	2,190	2,208	2,215	2,209	2,207	2,213	2,285
Estates &Facilities	248	239	260	276	283	275	268
Corporate	1,595	1,626	1,685	1,803	1,787	1,856	2,074
<b>Total</b>	<b>15,129</b>	<b>15,327</b>	<b>15,417</b>	<b>15,463</b>	<b>16,096</b>	<b>16,190</b>	<b>16,358</b>

## Appendix 5 Non-Pay- Analysis

Spend Type	Trend Of Actuals						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Clinical Supplies	2,288	2,210	2,448	2,500	2,161	2,485	2,066
Drugs	1,484	1,334	1,240	1,642	1,230	1,357	1,443
Establishment costs	290	265	259	290	289	296	603
General Supplies	800	791	977	812	837	930	1,007
Premises costs	879	1,109	1,075	1,119	1,011	917	967
Other costs	2,002	2,062	2,240	2,154	2,011	2,086	1,906
<b>Total Non-Pay</b>	<b>7,742</b>	<b>7,770</b>	<b>8,240</b>	<b>8,516</b>	<b>7,540</b>	<b>8,071</b>	<b>7,992</b>

Spend Type	Trend of Variance						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Clinical Supplies	(37)	22	(317)	(309)	78	(144)	(1)
Drugs	(162)	(13)	6	(345)	66	(62)	(140)
Establishment costs	(6)	10	26	(20)	(13)	(13)	(129)
General Supplies	(4)	(3)	(41)	(38)	(58)	(6)	(38)
Premises costs	49	(65)	(37)	(129)	(67)	126	35
Other costs	11	(29)	(43)	(215)	42	21	(44)
<b>Total</b>	<b>(149)</b>	<b>(78)</b>	<b>(407)</b>	<b>(1,056)</b>	<b>49</b>	<b>(79)</b>	<b>(317)</b>

Note: Other Pay includes unidentified CIP

Spend Type	Division	Trend Of Actuals						
		Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Clinical Supplies	Medicine	739	716	699	1,717	849	1,059	946
	Surgery	1,093	1,069	1,243	1,751	1,222	1,363	1,122
	Women's & Children's	162	161	159	587	269	247	263
	Clinical Support	204	169	235	(1,630)	(246)	(259)	(354)
	Estates &Facilities	54	52	63	53	41	44	56
	Corporate	35	43	49	22	26	31	34
<b>Clinical Supplies Total</b>		<b>2,288</b>	<b>2,210</b>	<b>2,448</b>	<b>2,500</b>	<b>2,161</b>	<b>2,485</b>	<b>2,066</b>
Drugs	Medicine	1,105	946	858	1,244	916	957	1,004
	Surgery	193	184	201	199	183	188	218
	Women's & Children's	67	75	62	75	49	64	72
	Clinical Support	117	128	118	122	82	148	143
	Corporate	1	2	2	2	1	2	7
<b>Drugs Total</b>		<b>1,484</b>	<b>1,334</b>	<b>1,240</b>	<b>1,642</b>	<b>1,230</b>	<b>1,357</b>	<b>1,443</b>
Establishment costs	Medicine	48	40	41	63	49	47	61
	Surgery	25	22	15	28	29	22	31
	Women's & Children's	28	22	19	25	22	20	31
	Clinical Support	20	22	18	11	15	14	28
	Estates &Facilities	88	108	105	96	99	98	109
	Corporate	80	50	62	67	75	95	342
<b>Establishment costs Total</b>		<b>290</b>	<b>265</b>	<b>259</b>	<b>290</b>	<b>289</b>	<b>296</b>	<b>603</b>
General Supplies	Medicine	92	77	84	82	98	83	83
	Surgery	80	79	92	92	94	85	280
	Women's & Children's	34	30	41	38	39	42	27
	Clinical Support	7	10	7	8	9	8	9
	Estates &Facilities	574	583	745	586	589	702	592
	Corporate	13	13	8	7	9	11	16
<b>General Supplies Total</b>		<b>800</b>	<b>791</b>	<b>977</b>	<b>812</b>	<b>837</b>	<b>930</b>	<b>1,007</b>
Premises Costs	Medicine	35	56	53	49	50	48	53
	Surgery	15	15	15	14	19	13	8
	Women's & Children's	1	3	2	4	(0)	1	1
	Clinical Support	71	65	78	101	84	16	25
	Estates &Facilities	416	541	499	501	448	472	444
	Corporate	341	429	428	450	410	366	436
<b>Premises costs Total</b>		<b>879</b>	<b>1,109</b>	<b>1,075</b>	<b>1,119</b>	<b>1,011</b>	<b>917</b>	<b>967</b>
Other costs	Medicine	212	233	198	1,253	468	437	473
	Surgery	69	42	46	1,065	193	284	371
	Women's & Children's	12	36	53	382	131	113	113
	Clinical Support	150	139	129	(2,202)	(461)	(453)	(436)
	Estates &Facilities	553	553	600	518	540	614	544
	Corporate	1,006	1,058	1,214	1,138	1,140	1,091	842
<b>Other costs Total</b>		<b>2,002</b>	<b>2,062</b>	<b>2,240</b>	<b>2,154</b>	<b>2,011</b>	<b>2,086</b>	<b>1,906</b>
<b>Grand Total</b>		<b>7,742</b>	<b>7,770</b>	<b>8,240</b>	<b>8,516</b>	<b>7,540</b>	<b>8,071</b>	<b>7,992</b>

Division	Trend of Actuals By Division						
	Apr-13	May-13	Jun-13	Jul-13	Aug-13	Sep-13	Oct-13
Medicine	2,232	2,068	1,932	4,408	2,429	2,629	2,619
Surgery	1,474	1,411	1,612	3,149	1,740	1,956	2,029
Women's & Children's	304	327	336	1,110	510	487	507
Clinical Support	570	532	585	(3,591)	(518)	(526)	(584)
Estates &Facilities	1,686	1,837	2,013	1,754	1,718	1,930	1,746
Corporate	1,476	1,596	1,762	1,687	1,660	1,595	1,676
<b>Total</b>	<b>7,742</b>	<b>7,770</b>	<b>8,240</b>	<b>8,516</b>	<b>7,540</b>	<b>8,071</b>	<b>7,992</b>

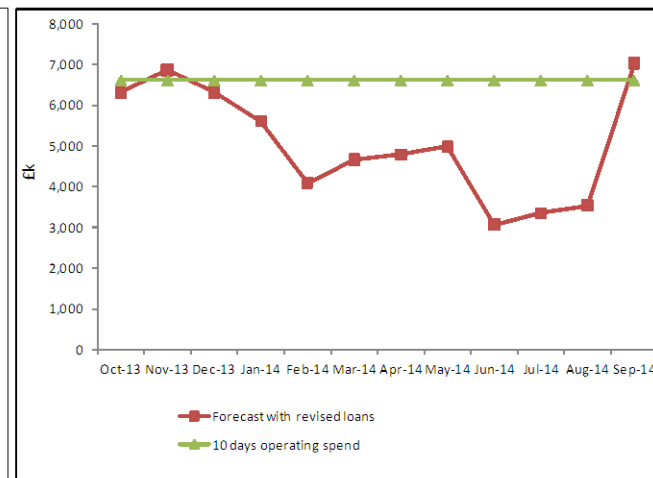
## Appendix 6 - Cash and Capital Management

### Month end cash balance

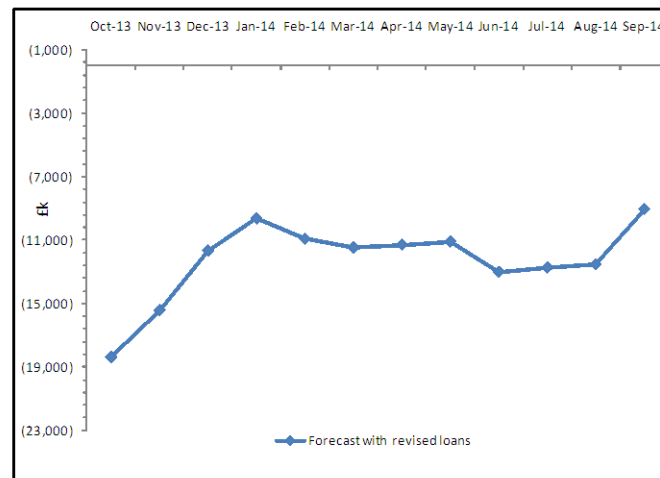
	£m
Opening balance 01/04/13	9.3
Deficit as at 31/10/13	(3.4)
Capital spend	(11.0)
Depreciation	4.8
Other changes in working capital	6.6
New PDC	0.0
<b>Cash balance as at 31/10/13</b>	<b>6.3</b>

£6.3m represents 8 days of operating expenses. Excluding £5m relating to Watford Hospital link road, the cash balance would be £1.3m. This represents 3 days of operating expenses. A minimum of 10 days is required to meet Department of Health requirements.

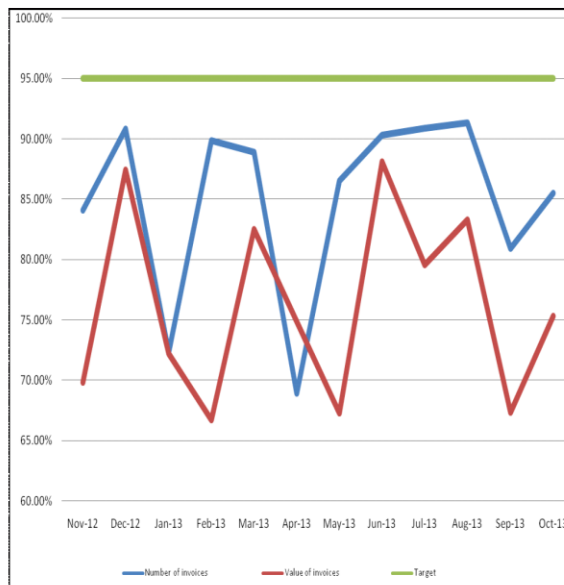
### Forecast Cash Balances - Next 12 Months



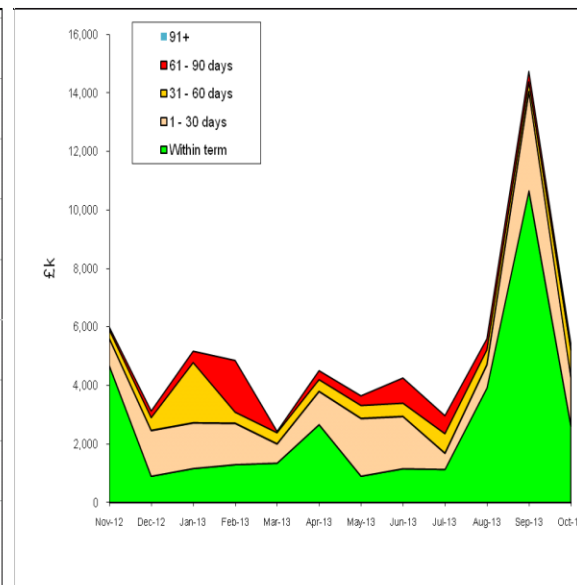
### Forecast Liquidity as measured by Net Current Assets/Liabilities for the next 12 months



### Payables: Better Practice Payment Code Performance



### NHS and Trade Receivables by Age Profile Adjusted for Bad Debt Provision



### Capital Programme 31st October 2013

	2013/14 Budget £m	YTD Actual £m	2013/14 Forecast £m
<b>Trust Funded</b>			
B/fwd Schemes	0.3	0.5	0.6
Decontamination Programme	2.1	1.7	2.6
IM&T Programme	0.2	0.2	0.3
Service Improvement Programme	0.9	0.8	1.2
Equipment Programme	1.5	1.3	1.6
Schemes to be prioritised	6.6	0.0	4.5
	<b>11.6</b>	<b>4.6</b>	<b>10.8</b>
<b>PDC Funded</b>			
Watford Link Road	5.0	3.0	5.0
Combined Heat and Power Plant	1.5	1.2	1.5
Improving Birthing Environment	0.3	0.4	0.4
Estates Maintenance	12.7	1.8	13.5
	<b>19.5</b>	<b>6.4</b>	<b>20.3</b>
<b>Sale towards cost of capital Programme</b>	<b>-0.4</b>	<b>0.0</b>	<b>-0.4</b>
	<b>-0.4</b>	<b>0.0</b>	<b>-0.4</b>
<b>Grand Total</b>	<b>30.7</b>	<b>11.0</b>	<b>30.7</b>

## Appendix 7 - Statement of Financial Position (Balance Sheet)

	Budget as at 31/10/13	Actuals 31/10/13	Variance	Forecast 31/03/14	Commentary
	£'000	£'000	£'000	£'000	
<b>Non Current Assets</b>					
Property Plant and Equipment at cost	165,776	166,771	995	178,433	Capital expenditure higher than budgeted in month due to commencement of projects.
Intangible Assets at cost	7,054	7,126	72	7,054	
Property Plant and Equipment depreciation	(39,071)	(39,069)	2	(42,146)	
Intangible Assets depreciation	(6,056)	(6,056)	0	(6,406)	
Other Assets	1,236	1,252	16	1,325	
<b>Total Non Current Assets</b>	<b>128,939</b>	<b>130,024</b>	<b>1,085</b>	<b>138,260</b>	
<b>Current assets</b>					
Inventories	3,507	3,787	280	3,106	Movement relates to drugs & cardiology consumables.
NHS Trade Receivables	4,681	5,934	1,253	3,753	Increase due to invoices raised for £2.19m for double running costs expected to be settled in October.
Non NHS Trade Receivables	4,431	4,907	476	2,004	
Provisions for bad debts	(1,958)	(2,021)	(63)	(1,965)	
Other Receivables	0	0	0	0	
Income Accruals	2,251	3,755	1,504	3,710	Includes £2.8m accrual for M7 contract income significant increase from previous month.
Prepayments	4,014	4,437	423	2,887	
Other Assets	0	0	0	0	
Cash and Cash equivalents	7,300	6,304	(996)	4,657	Budget assumed phased drawdown of capital loan facility; this has not yet been agreed.
<b>Current Assets</b>	<b>24,226</b>	<b>27,103</b>	<b>2,877</b>	<b>18,152</b>	
Non Current Assets held for sale	323	323	0	323	
<b>Total Current Assets</b>	<b>24,549</b>	<b>27,426</b>	<b>2,877</b>	<b>18,475</b>	
<b>Total Assets</b>	<b>153,488</b>	<b>157,450</b>	<b>3,962</b>	<b>156,735</b>	
<b>Current liabilities (amounts due in less than one year)</b>					
NHS Trade Payables	(808)	(973)	(165)	(808)	Increased due to higher agency spend than planned.
Non NHS Trade Payables	(6,569)	(5,941)	628	(3,372)	
Other Payables	(5,678)	(5,605)	73	(5,678)	Increase due to £1m link road awaiting payment and other capital commitments.
Capital payables	(1,298)	(3,982)	(2,684)	(2,642)	
Taxation payable	(1,776)	(1,776)	0	(1,776)	
PDC dividend	(289)	(395)	(106)	0	
Interest Payable	(100)	(84)	16	(76)	
Holiday Pay Accrual	(36)	(36)	0	(36)	
Expenditure Accruals	(15,524)	(16,458)	(934)	(8,619)	
Deferred income	(5,320)	(5,587)	(267)	(420)	
DH Working Capital Loan Principal Repayments	(1,400)	(1,400)	0	(3,200)	
DH Capital Loan Principal Repayments	(2,772)	(2,772)	0	(2,772)	
Provisions for Liabilities and Charges	(541)	(808)	(267)	(550)	Includes provision in respect of potential claim for asbestosis.
<b>Total Current Liabilities</b>	<b>(42,111)</b>	<b>(45,817)</b>	<b>(3,706)</b>	<b>(29,949)</b>	
<b>Net Current Assets/(Liabilities)</b>	<b>(17,562)</b>	<b>(18,391)</b>	<b>(829)</b>	<b>(11,474)</b>	
<b>Total assets less current liabilities</b>	<b>111,377</b>	<b>111,633</b>	<b>256</b>	<b>126,786</b>	
<b>Non Current Liabilities (Due &gt; 1 Year)</b>					
DH Working Capital Loan Principal Repayments	(700)	(700)	0	(7,200)	
DH Capital Loan Principal Repayments	(9,693)	(9,693)	0	(8,307)	
Provisions for liabilities and charges	(4,825)	(4,797)	28	(4,880)	
<b>Total Non Current Liabilities</b>	<b>(15,218)</b>	<b>(15,190)</b>	<b>28</b>	<b>(20,387)</b>	
<b>Total Assets Employed</b>	<b>96,159</b>	<b>96,443</b>	<b>284</b>	<b>106,399</b>	
<b>Financed by:</b>					
Public Dividend Capital	182,505	182,505	0	196,805	
Retained Earnings BF	(93,297)	(93,297)	0	(93,297)	
Retained Earnings YTD	(6,690)	(6,405)	285	(10,750)	October budget assumed interest payable accrual would remain at YTD; position has improved by £250k.
Revaluation reserve	13,641	13,640	(1)	13,641	
<b>Total Taxpayers' Equity</b>	<b>96,159</b>	<b>96,443</b>	<b>284</b>	<b>106,399</b>	



## Appendix 8 - Financial Risk Ratings

Continuity of Service - Financial Risk Ratings		Month	Oct-13					Risk rating ytd	Forecast rating 13/14
Metric	Definition	Weight	4	3	2	1			
Liquidity ratio (days)	$\frac{\text{Working capital balance} \times 360}{\text{Annual operating expenses}}$	50%	-2	-7	-12	<-12	1	1	
Capital servicing capacity (times)	$\frac{\text{Revenue available for capital service}}{\text{Annual debt service}}$	50%	2.5X	1.75X	1.25X	<1.25X	3	3	
Overall rating	Overall rating						2	2	
	<b>Monitoring frequency</b>	<b>Regulatory activity</b>							
4	Quarterly	None							
3	Monthly	None							
2	Monthly or greater	Potential intervention							
1	Monthly or greater	Potential intervention and initiation of pre-failure planning							

Financial Risk Ratings		Month	Oct-13					Annual Plan 13/14	YTD Risk ratings 13/14	Forecast Risk ratings 13/14
Criteria	Metric	Weight	5	4	3	2	1			
Underlying performance	EBITDA margin %	25%	11	9	5	1	<1	2	2	2
Achievement of plan	EBITDA achieved %	10%	100	85	70	50	<50	5	1	4
Financial efficiency	Net return after financing %	20%	3	2	-0.5	-5	<-5	3	2	3
	I&E surplus margin %	20%	3	2	1	-2	<-2	2	1	2
Liquidity	Liquid ratio days	25%	60	25	15	10	<10	2	1	2
Average	Weighted Average rating							2.5	1.5	2.4
Overriding rules	Limit due to overriding rules							2	1	2
Overall rating	Financial Risk Rating For Trust							2	1	2

Two Financial Risk Ratings are shown: Monitor's continuity of service licence condition proposed to be applied to NHS Trusts with effect from April 2014 and that of the Trust Development Authority (TDA) which is the identical to the one previously used by the Strategic Health Authority.

Monitor's proposed liquidity ratio, unlike that of the TDA, does not include an assumption that the Trust may borrow, on a temporary basis, cash to cover 30 days of operating expenses. To compensate for this, Monitor has adjusted the number of days cash holding that it expects. Despite this, the Trust's liquidity score is only 1. Monitor's capital servicing capacity measures the ability of the Trust to meet its loan repayments if it did not need to make its dividend payments.

A rating of 2 on Monitor's proposed financial risk rating indicates that the Trust would, as a minimum, be on monthly reporting and could require further performance management intervention.

The TDA YTD score rounds to 1 because the Trust is reporting a £3.3m deficit. By year end, the EBITDA margin and I & E surplus margin reflects the £0.6m planned surplus which, with the forecast improvement in liquidity, result in an overall forecast TDA score of 2.