

## TRUST BOARD MEETING – 29<sup>th</sup> March 2012

<b>Title of the Paper:</b>	Re-Shaping Strategies (Service Redesign)		
<b>Agenda item:</b>	50/12		
<b>Author:</b>	Louise Gaffney, Interim Director of Strategy and Infrastructure		
<b>Trust Objective:</b>	<ul style="list-style-type: none"> <li>Sustain and improve performance</li> <li>Improve outcomes and quality of care</li> <li>Improve the patient experience</li> <li>Be financially sound</li> </ul>		
<b>Purpose</b> This paper is intended to update the Trust Board with the current actions in relation to the Re-Shaping Strategies linked to the Strategic Estates Reconfiguration Programme; and to approve the recommendations listed below.			
<b>Risk Implications for the Trust</b> <i>(including any clinical and financial consequences):</i>		<b>Mitigating Actions</b> <i>(Controls):</i>	
Failure to progress a robust strategy will put the trust service and financial strategy at risk  Lack of awareness of Commissioner strategies		Board focus  Strategy Group as a formal sub committee of the Board  Joint work with the PCT and engagement with Clinical Commissioning Groups	
<b>Level of Assurance that can be given to the Trust Board from the report</b>  High level of assurance from actions			
<b>Links to Board Assurance Framework, CQC Outcomes, Statutory Requirements (ie BAF risk reference, CQC outcomes linked to report)</b> Board Assurance Framework. Risk ID: **			
<b>Legal Implications:</b>			
<b>Recommendation to the Trust Board:</b> The Trust Board members are asked to: <ul style="list-style-type: none"> <li>Endorse the use of the Board Strategy Group to continue shaping the strategic direction, notably in relation to the Watford Health Campus.</li> <li>Agree that the Strategy Group considers the business case for the Local General Hospital at its May meeting.</li> </ul>			

