

TRUST BOARD MEETING – 29 March 2012

Title of the Paper:	Capacity Issues and Operational Performance		
Agenda item:	49/12		
Author:	Chris Pocklington, Director of Delivery		
Trust Objective:	<ul style="list-style-type: none"> Sustain and improve performance Improve outcomes and quality of care Improve the patient experience 		
Purpose: <p>This presentation provides the Board with background information regarding bed capacity pressures related to increased emergency admissions, in order to inform debate about appropriate planning for 2012/13. The analysis establishes a number of reasons for these pressures despite the fact that decisions were taken last year to increase capacity and improve process within the hospital and health economy.</p> <p>It is clear following discussions with senior clinicians at C-Strat that the Trust will need to take further action to ensure resilience in operating performance for 2012/13. This is likely to have an impact on both the capital and revenue position for 2012/13. We are seeking transformation support and (for the revenue) reasonable recognition in the 2012/2013 contract from the PCT to cover these costs. To the degree this is not successful the capital and revenue programmes will need to be reprioritised.</p> <p>Work is already in progress to assess options and prioritise them. The outcome of this work will be shared at the Board's April Development Session with final decisions being taken at the next Board meeting in May.</p> <p>It is important that decisions are taken early in the year to ensure a properly informed capital and revenue position and effective implementation of the plans agreed. The above timeline will ensure this.</p>			
Risk Implications for the Trust (<i>including any clinical and financial consequences</i>):		Mitigating Actions (<i>Controls</i>):	
<ul style="list-style-type: none"> Failure to provide optimum patient care. Poor patient experience. Failure to deliver satisfactory operational performance against key targets. 		<ul style="list-style-type: none"> Escalation plans in place to manage current pressures. Strategy to reduce ongoing pressure to be presented to April Trust Board meeting. 	
Level of Assurance that can be given to the Trust Board from the report: Adequate.			
Links to Board Assurance Framework, CQC Outcomes, Statutory Requirements (ie BAF risk reference, CQC outcomes linked to report): <ul style="list-style-type: none"> BAF Risk References 2719 DoH Emergency Care and Access Targets CQC Requirements 			
Legal Implications: None			
Recommendation to the Trust Board: <p>The Trust Board members are asked to:</p> <ul style="list-style-type: none"> Discuss the analysis presented and any further information needed. Agree to receive detailed plans for 2012/13 at their Development Session in April, in advance taking final decisions at the May Trust Board. 			