2011 Board Cycle of Business

	January 27	March 31	May 26	July 28	September 29	November 24
Strategy	Review any issues arising from monitoring of: • Markets & business development • Key trends and forecasts • Review interim budget 10/11 • Review FT timetable and progress	Review any issues arising from monitoring of: • Markets & business development • Key trends and forecasts • Review FT timetable and progress • Review final budget 10/11 • Review draft annual plan	Review any issues arising from monitoring of: Markets & business development Key trends and forecasts Review FT timetable and progress	Review any issues arising from monitoring of: Markets & business development Key trends and forecasts Review of FT position	Review any issues arising from monitoring of: Markets & business development Key trends and forecasts Review of FT position – Monitor stage	Review any issues arising from monitoring of: • Markets & business development • Key trends and forecasts • Review of FT position – Monitor stage • Budget review
Operational Performance	Exception reports on: Finance Performance Clinical quality Access and targets Patient Experiences Review Board Assurance Framework	Exception reports on: Finance Efficiency Access and targets Patient Experiences Review Board Assurance Framework	Exception reports on: Finance Efficiency Access and targets Patient Experiences Review Board Assurance Framework	Exception reports on: Finance Efficiency Access and targets Patient Experiences Review Board Assurance Framework	Exception reports on: Finance Efficiency Access and targets Patient Experiences Review Board Assurance Framework	Exception reports on: Finance Efficiency Access and targets Patient Experiences Review Board Assurance Framework

Regulatory	CQC declaration of performance against standards	Sign off accounts, statement of internal control and annual report at Special June Board - TBC NSHLA report			Sign off annual audit letter CQC Registration
Other	 Approve Scheme of Governance Sign off Annual Cycle of Business 		Annual report on infection control	Approve register of seals Approve register of directors' interests Agree forward agenda plan Board self- assessment, including review of committee and working groups	Annual report on health and safety