
Public Board Meeting, 28 JAN 2010

Board Assurance Framework

Presented by: **Colin Johnston, Director of Patient Safety, Medical Director**

This paper informs the Board of the current position relating to the key risks to the achievement of the organisation's objectives. The risks are aligned to the strategic objectives contained in the Integrated Business Plan. The following is a summary of changes since the November Board meeting. The Audit Committee has not discussed this report as it predates the next scheduled meeting.

Current Risks

There are currently 15 risks on the Assurance Framework

Current Risk Ratings

4 risks are currently rated as red (scoring 15 or above):

2136	Residual Estates Issues	25
1272	Decontamination solutions	15
2287	Liquidity risk rating, Monitor	20
2469	Pandemic Flu	15

Amber and Yellow Ratings

For the remaining risks, 9 are current rated as Amber (scoring 8 or above) and 2 risks are rated as Yellow (scoring 4 and above).

New Risks

Risk **2505** is a reinstatement; this reflects feedback from the Historic Due Diligence exercise conducted before Christmas and relates to the risk to fail to achieve a successful Historic Due Diligence refresh with Ernst and Young, which may impact on the Trust's application to become a Foundation Trust. This risk is currently scored at 8 (Amber).

Risks Removed

No risks have been removed since the last report to the Board.

Risks escalated since Last Board Report

Risk **2287**, Failure to deliver the required liquidity ratio has been increased from 15 to 20.

Recommendation to reduce risk rating

The Board is asked to agree a reduction in the risk relating to lack of preparedness to meet flu pandemic (**2469**) from 15 to 10 based on a reduction in the likelihood from 3 to 2. The Trust has

demonstrated its readiness to meet the demands of the H1NI pandemic and in so doing, through continual review and de-brief has further strengthened its management structures and processes for preparedness.

Refreshing the Board Assurance Framework 2010/11

In line with best practice, the Assurance Framework should be refreshed to ensure it appropriately reflects the key risks to the strategic objectives outlined in the Integrated Business Plan, and in order that it reflects the strategic risks identified in the Integrated Business Plan, which are:

Strategic risk 1	The national tariff could be reduced more than anticipated while cost inflation continues as expected
Strategic risk 2	Implementing CIPs could have a negative impact on quality of care
Strategic risk 3	CIPs may be overestimated
Strategic risk 4	Estate quality not maintained as fit for purpose
Strategic risk 5	Information systems and infrastructure not sufficiently developed
Strategic risk 6	NHS demand management more effective than anticipated
Strategic risk 7	Impact of competition underestimated
Strategic risk 8	Under-capacity to meet demand

Colin Johnston
Medical Director

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