

TRUST BOARD MEETING – 17 December 2008

Title of the Paper:	Service Line Management – Update
Agenda item:	193/08
Author:	Jane Batty, Project Lead Service Line Reporting
Trust Objective:	To support the delivery of access targets, to improve financial and operational management, to support the Foundation Trust application,.

Key issues

Update Report on

- Service Line Management
- Service Line Reporting

Recommendation for Earned Autonomy Process and Governance

Purpose

To update the Board on the current progress on the development of Service Line Reporting and Management and to request approval for the consideration of the proposed Earned Autonomy process.

Risk Implications for the Trust(including any clinical and financial consequences):	Mitigating Actions (Controls):	
Risk management will improve as decisions regarding investments will be made with full information and at a level that can effect real change for the patient. Data quality will also be supported by this development as the key aim is for clinicians to have ownership at a patient level	A continued focus on data quality and performance within the Trust will support data completeness. The process of earned autonomy will ensure that the risk of giving freedom for investment decisions is earnt and the process is robust.	

Level of Assurance that can be given to the Trust Board from the report [significant, sufficient, limited, none]:

Sufficient assurance can be given as this process is learning from best of breed that have already implemented this approach and there is a significant national and international evidence base on how to progress this and move forward this work.

Links to Key Line of Enquiry (KLOE 1 - 5)

This supports the following Key Lines of Enquiry 2.1.3, 2.1.18, 2.1.28, 2.2.6, 2.2.27, 2.2.13, 2.2.16, 5.1.10, 5.4.7 and 5.4.14

Recommendation to the Trust Board:

The Trust Board members are asked to:

- Note the current progress being made in terms of the Service Line Reporting & Management process
- Approve the concept of Earned Autonomy and Strategic Business Units as an approach to delivering Service Line Management
- Agree the Process or Journey that a Service takes to achieving Strategic Business Unit status and the accompanying Documentation
 - Invitation
 - Pre-submission
 - Full Application
 - The Performance Management regime as defines in slide 12 of appendix I
 - Give Consideration to the Benefits and Governance Issues and arrive at a decision regarding their application by March 2009