

TRUST BOARD MEETING - (18th December 2008)

| Title of the Paper: | Strategic Outline Case – Hemel Hempstead Interim Site Reconfiguration |
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| Agenda item: | 195/08 |
| Author: | Sarah Wiles, Director of Planning & Louise Gaffney, Deputy Director of Planning |
| Trust Objective: | 3 – Delivering a Healthy Future |

Key issues

Proposal for the reconfiguration of estate to facilitate the agreed service model on the Hemel Hempstead Hospital site. This is on an interim basis until the development of the new PCT led Local General Hospital.

Purpose

This Strategic Outline Case sets out the case for change at the Hemel Hempstead site, requests approval to proceed with plans for the reconfiguration and development of the Outline Business Case.

| Risk Implications for the Trust(including any clinical and financial consequences): | Mitigating Actions (Controls): |
|---|---|
| Failure to reconfigure will result in fragmentation of services on the Hemel site for staff and patients; and failure to deliver significant Trust revenue savings. | Limited mitigation possible as services will be spread across various buildings on the Hemel site following the move of acute services to Watford. The Trust may suffer increased costs if whole buildings cannot be vacated. |

Level of Assurance that can be given to the Trust Board from the report [significant, sufficient, limited, none]:

Sufficient

Links to Key Line of Enquiry (KLOE 1 - 5)

Legal Implications:

This completes the final phase of the Delivering a Healthy Future programme of works, the outcome of which was subject to consultation in September 2006.

Recommendation to the Trust Board:

The Trust Board members are asked to:

- Approve the Strategic Outline Case proposals to implement reconfiguration based on Option 1e;
- Agree the preferred procurement route of Procure 21, using Medicinq Osborne and therefore agreement to issue a Letter of Instruction; and
- Agree the principle of funding the project using Operational Capital Funds, subject to a detailed Outline Business Case