West Hertfordshire Hospitals



NHS Trust

Agenda item 197/08

Public Board Meeting 18 December 2008

Foundation Trust Application

Presented by: David McNeil, Director of Corporate Affairs

1. Purpose

1.1. The purpose of this report is to update the Board on the progress of the application for Foundation Trust status and to make recommendation for an amended timetable for the production of the Outline Business Case (OBC) for the new acute hospital for west Hertfordshire.

2. New Guidance

2.1. Monitor has produced new guidance on the Foundation Trust Application Process. We are working closely with the Strategic Health Authority to determine the full implication of the revised guidance but are confident that the changes have been anticipated correctly and that we are able to continue to meet the timetable and be before the Department of Health Applications Committee in May 09.

3. Integrated Business Plan (IBP)

- 3.1. The Board agreed the submission of the first draft of the IBP in January 2008. Version 3 is being written and will include outputs from the Corporate Strategic group (C-Strat) and horizon scanning at a clinical level will provide evidence to support service development plans.
- 3.2. The IBP provides details of our strategic and financial plans in a way that ensures we meet Monitor's requirements and once agreed with the SHA will form the basis of the formal application to the Secretary of State. As such the IBP is the primary document for the Board to use in preparation for the assessment process and consists of the following chapters:
 - 1. Executive Summary
 - 2. Trust Profile
 - 3. Strategy
 - 4. Market Assessment
 - 5. Service Development Plans
 - 6. Financial Plans
 - 7. Risks
 - 8. Leadership and Workforce
 - 9. Governance Arrangements
- 3.3. The IBP Project Team is overseeing the production of the document and reports to the FT Project Board, each section is being written by the relevant and appropriate team and all have leadership at Executive level. In addition we

are in the process of procuring additional support to review and critique our current Market Assessment.

3.4. All planning assumptions underpin both the IBP and the OBC for the new hospital

4. Revised Timetable for the Outline Business Case for the New Hospital

- 4.1. The New Hospital Programme Board is recommending an extension to the Private Finance Initiative (PFI) submission for the Outline Business Case (OBC) for the new acute hospital for west Hertfordshire on the Watford site to the end of 2009.
- 4.2. Influencing factors included enabling the organisation to focus more fully on the impact of opening the Acute Admissions Unit and the opportunity to confirm the model of care for the new hospital.
- 4.3. Extending this element of the programme will give the opportunity for an enhanced business case to be taken to a potentially more settled financial market.
- 4.4. The Foundation Trust Programme Board is satisfied that this extension will have no material impact on the success of FT application.

5. Consultation

5.1. The Trust has agreed an addendum to the consultation following initial responses from both residents and non-residents of west Hertfordshire. In place of the 'Out of Area Patient (& their Carers) Category' we now propose a '7th Public Constituency Out of west Hertfordshire Area'. We are extending the consultation period to the end of February to take full advantage of Membership recruitment opportunities and to hear peoples' views on our revised proposal. The full Addendum is attached at Appendix A.

6. Membership

6.1. Current Membership is at 1800 and growth continues to be steady. Numbers are expected to increase significantly following the addition to the team of a Membership Manager. The appointment is expected to be made in December and that the successful applicant will take up post in the New Year.

7. Role of Governors

7.1. A Project Team reporting to the Project Board has been established to further explore the expectations and role of Governors and will meet in the New Year. This team will include Champions from the Leadership Academy and patient and Member representatives.

8. Timetable and Next Steps

8.1. The following table shows all current confirmed dates for the Board for the Foundation Trust Application:

Date	Meeting	Time	Location
19 Jan 09	FT Development day, pre-meet	2pm –	PPP Lecture
	for Mock SHA Board to Board	5pm	Theatre, Post
			Grad, HHGH
26 Jan 09	Mock SHA Board to Board with	9.30am	PPP Lecture
	Steve Dunn – Director of Strategy	11.30am	Theatre, Post
	Steve Clark – Director of Finance		Grad, HHGH
29 Jan 09	FT Development Day – overnight	9am –	Holiday Inn,
	stay	5pm	Hemel
			Hempstead
			(TBC)
30 Jan 09	Ft Development Day – morning	9am –	Holiday Inn,
	meeting only	12pm	Hemel
			Hempstead (TBC)
19 Feb 09	Board Development Day	9am –	Medical Education
		5pm	Centre, Watford
			General Hospital
26 Feb 09	FT Board Development Day	10am –	Post Grad Centre,
		5pm	St Albans City
			Hospital
TBC week of	Mock Board to Board with	TBC	TBC
16 – 20 Mar 09	External Advisers		
2 April 09	FT Board Development Day	10am –	Post Grad Centre,
		5pm	St Albans City
			Hospital
14 April 09	FT Board Development Day, pre-	9am –	TBC
	meet for SHA Board to Board	5pm	
		-	
15 April 09	SHA Board to Board	3pm	SHA, Fulbourn,
			Cambridge
15 May 09	DH Applications Committee	For Information only	
	11		
* Summer	Monitor Board to Board	ТВС	London
		1	

8.2. Please note that we are not able to confirm the month of the Board to Board with Monitor this will depend on a number of factors including the recently issued new guidance. It is still anticipated that the Monitor B2B will be held at week 8 of the 12-week assessment process, which will follow the DH Applications Committee.

9. Recommendations

9.1. The Board are asked to note the contents of this report and to agree the new timeline for the OBC for the new acute hospital for west Hertfordshire.

David McNeil Director of Corporate Affairs December 2008